

**MONTHLY REVENUE MANAGEMENT REPORT**



Joint Health and Social Care Budget Summary		2015/16		AT END OF MTH: <b>March</b>							
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Final Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
Joint Learning Disability Service	18,073	18,317	18,096	221	18,317	18,096	221	52	19	21	Staff vacancies and review and management of care packages is projected to deliver a saving within the Learning Disability service.
Joint Mental Health Service	15,795	15,717	15,530	187	15,717	15,530	187	344	311	311	Management of staffing vacancies is projected to deliver a considerable saving across the Joint Mental Health service.
Joint Alcohol and Drug Service	1,076	867	843	24	867	843	24	3	3	3	
Older People Service	24,148	24,458	24,652	(194)	24,458	24,652	(194)	23	0	0	An increase in the number of care home beds and non-block contract homecare hours commissioned during February has increased the projected pressure across older people by £150k for 2016/17.
Physical Disability Service	3,250	3,276	3,249	27	3,276	3,249	27	0	0	0	
Generic Services	74,412	75,836	77,024	(1,188)	75,836	77,024	(1,188)	599	497	504	The majority of this adverse variances relates to GP prescribing, where there is considerable pressure resulting from increased drug prices. In addition, further pressures are being experienced within Primary & Community Management (increased requirement for flex-beds £202k) and as a result of the non-delivery of social care financial plan savings projected for 2016/17 (£170k) this year. These are largely offset by a range of savings from vacancy management within Public Dental Services and Service Management and Planning, in addition to the delivery of in-year targeted savings across Locality Teams.
SB Cares Contribution	(480)	(480)	(480)	0	(480)	(480)	0	0	0	0	Reduction of £69k in projected SB Cares Surplus from position previously reported at the end of December due to a retrospective reassessment of accrued holiday pay for care staff relating to public holidays worked during 2015/16 and other additional commitments, now £9k below budgeted contribution level.
<b>Total</b>	<b>136,274</b>	<b>137,991</b>	<b>138,914</b>	<b>(923)</b>	<b>137,991</b>	<b>138,914</b>	<b>(923)</b>	<b>1,021</b>	<b>829</b>	<b>839</b>	
<b>Financed By:</b>											
AEF, Council Tax and Fees & Charges	47,568	48,306	48,390	(84)	48,306	48,390	(84)				
NHS Funding from Sgovt etc	88,706	89,685	90,524	(839)	89,685	90,524	(839)				
<b>Total</b>	<b>136,274</b>	<b>137,991</b>	<b>138,914</b>	<b>(923)</b>	<b>137,991</b>	<b>138,914</b>	<b>(923)</b>				

**MONTHLY REVENUE MANAGEMENT REPORT**



Joint Health and Social Care Budget	2015/16		AT END OF MTH: <b>March</b>					Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Final Outturn £'000	Outturn Variance £'000				
<b>Joint Learning Disability Service</b>	<b>18,073</b>	<b>18,317</b>	<b>18,096</b>	<b>221</b>	<b>18,317</b>	<b>18,096</b>	<b>221</b>	<b>52</b>	<b>19</b>	<b>21</b>	
<i>Residential Care</i>	4,181	4,255	4,276	(21)	4,255	4,276	(21)	0	0	0	
<i>SBC Carers</i>	2,065	2,055	2,059	(4)	2,055	2,059	(4)	0	0	0	
<i>Homecare</i>	667	2,727	2,613	114	2,727	2,613	114	0	0	0	
<i>Day Care</i>	791	632	648	(16)	632	648	(16)	3	0	0	
<i>Community Based Services</i>	8,181	6,365	6,320	45	6,365	6,320	45	0	0	0	
<i>Respite</i>	200	200	212	(12)	200	212	(12)	0	0	0	
<i>Other</i>	1,988	2,083	1,968	115	2,083	1,968	115	49	19	21	
<b>Joint Mental Health Service</b>	<b>15,795</b>	<b>15,717</b>	<b>15,530</b>	<b>187</b>	<b>15,717</b>	<b>15,530</b>	<b>187</b>	<b>344</b>	<b>311</b>	<b>311</b>	
<i>Residential Care</i>	21	0	0	0	0	0	0	0	0	0	
<i>Homecare</i>	227	202	201	1	202	201	1	0	0	0	
<i>Day Care</i>	182	181	172	9	181	172	9	5	0	0	
<i>Community Based Services</i>	835	720	699	21	720	699	21	0	0	0	
<i>Respite</i>	15	15	49	(34)	15	49	(34)	0	0	0	
<i>SDS</i>	44	107	110	(3)	107	110	(3)	0	0	0	
<i>Choose Life</i>	69	0	0	0	0	0	0	0	0	0	
<i>Mental Health Team</i>	14,402	14,492	14,299	193	14,492	14,299	193	339	311	311	
<b>Joint Alcohol and Drug Service</b>	<b>1,076</b>	<b>867</b>	<b>843</b>	<b>24</b>	<b>867</b>	<b>843</b>	<b>24</b>	<b>3</b>	<b>3</b>	<b>3</b>	
<i>D &amp; A Commissioned Services</i>	945	709	683	26	709	683	26	0	0	0	
<i>D &amp; A Team</i>	131	158	160	(2)	158	160	-2	3	3	3	
<b>Older People Service</b>	<b>24,148</b>	<b>24,458</b>	<b>24,652</b>	<b>(194)</b>	<b>24,458</b>	<b>24,652</b>	<b>(194)</b>	<b>23</b>	<b>0</b>	<b>0</b>	
<i>Residential Care</i>	5,557	6,353	6,646	(293)	6,353	6,646	(293)	0	0	0	
<i>Homecare</i>	8,107	7,843	7,726	117	7,843	7,726	117	0	0	0	
<i>Day Care</i>	198	210	234	(24)	210	234	(24)	0	0	0	
<i>Community Based Services</i>	1,018	1,456	1,406	50	1,456	1,406	50	16	0	0	
<i>Extra Care Housing</i>	7,272	8,006	8,091	(85)	8,006	8,091	(85)	0	0	0	
<i>Housing with Care</i>	283	439	450	(11)	439	450	(11)	0	0	0	
<i>Delayed Discharge</i>	267	267	262	5	267	262	5	0	0	0	
<i>Other</i>	1,446	-116	(163)	47	-116	(163)	47	7	0	0	
<b>Physical Disability Service</b>	<b>3,250</b>	<b>3,276</b>	<b>3,249</b>	<b>27</b>	<b>3,276</b>	<b>3,249</b>	<b>27</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<i>Residential Care</i>	503	503	362	141	503	362	141	0	0	0	
<i>Homecare</i>	1,801	1,667	1,674	(7)	1,667	1,674	(7)	0	0	0	
<i>Day Care</i>	192	195	196	(1)	195	196	(1)	0	0	0	
<i>Community Based Services</i>	682	839	945	(106)	839	945	(106)	0	0	0	
<i>Other</i>	72	72	72	0	72	72	0	0	0	0	

**MONTHLY REVENUE MANAGEMENT REPORT**



Joint Health and Social Care Budget	2015/16		AT END OF MTH: <b>March</b>					Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000				
<b>Generic Services</b>	<b>74,412</b>	<b>75,836</b>	<b>77,024</b>	<b>(1,188)</b>	<b>75,836</b>	<b>77,024</b>	<b>(1,188)</b>	<b>599</b>	<b>497</b>	<b>504</b>	Risk area for the partnership due to price volatility and currently little information
Community Hospitals	4,593	4,651	4,719	(68)	4,651	4,719	(68)	125	127	124	
GP Prescribing											
AHP Services	21,349	20,935	22,212	(1277)	20,935	22,212	(1277)	0	0	0	
General Medical Services	5,445	5,557	5,559	(2)	5,557	5,559	(2)	146	138	143	
Community Nursing	16,132	16,852	16,747	105	16,852	16,747	105	4	4	4	
Assesment and Care Management	4,232	4,282	4,243	39	4,282	4,243	39	110	103	105	
Group Managers	238	300	294	6	300	294	6	0	0	0	
Service Managers	263	149	162	(13)	149	162	(13)	0	0	0	
Planning Team	160	4	1	3	4	1	3	0	0	0	
Locality Offices	247	226	132	94	226	132	94	0	0	0	
SB Carers	2,636	2,587	2,406	181	2,587	2,406	181	69	0	0	
BAES	471	473	517	(44)	473	517	(44)	0	0	0	
Duty Hub	246	260	270	(10)	260	270	(10)	0	0	0	
Extra Care Housing	51	0	2	(2)	0	2	(2)	0	0	0	
Joint Health Improvement	0	0	0	0	0	0	0	0	0	0	
Respite	56	56	53	3	56	53	3	0	0	0	
SDS	42	12	8	4	12	8	4	0	0	0	
OT	96	97	97	0	97	97	0	0	0	0	
Grants to Voluntary	58	84	83	1	84	83	1	0	0	0	
Out of Hours	43	43	34	9	43	34	9	0	0	0	
Community Based Services	110	117	4	113	117	4	113	0	0	0	
Sexual Health	7	35	132	(97)	35	132	(97)	0	0	0	
Public dental Services	599	624	558	66	624	558	66	7	6	6	
Community Pharmacy Services	3,992	3,667	3,415	252	3,667	3,415	252	81	80	82	
Continence Services	3,856	4,023	4,023	0	4,023	4,023	0	0	0	0	
Smoking Cessation	435	446	492	(46)	446	492	(46)	3	3	3	
Primary & Community Management	255	239	201	38	239	201	38	4	4	5	
Health Promotion	1,617	2,289	2,475	(186)	2,289	2,475	(186)	15	20	20	
Ophthalmic Services	508	535	538	(3)	535	538	(3)	8	12	12	
Patient Transport	1,605	1,631	1,631	0	1,631	1,631	0	0	0	0	
Accomodation Costs	0	0	0	0	0	0	0	0	0	0	
Resource Transfer	878	878	878	0	878	878	0	0	0	0	
Other	2,563	2,609	2,603	6	2,609	2,603	6	0	0	0	
<b>SB Cares Surplus Contribution</b>	<b>(480)</b>	<b>(480)</b>	<b>(480)</b>	<b>0</b>	<b>(480)</b>	<b>(480)</b>	<b>0</b>				
<b>Total</b>	<b>136,274</b>	<b>137,991</b>	<b>138,914</b>	<b>(923)</b>	<b>137,991</b>	<b>138,914</b>	<b>(923)</b>	<b>1021</b>	<b>829</b>	<b>839</b>	
<b>Financed By:</b>											
AEF, Council Tax and Fees & Charges	47,568	48,306	48,390	(84)	48,306	48,390	(84)	0	0	0	
NHS Funding from Sgovt etc	88,706	89,685	90,524	(839)	89,685	90,524	(839)	0	0	0	
<b>Total</b>	<b>136,274</b>	<b>137,991</b>	<b>138,914</b>	<b>(923)</b>	<b>137,991</b>	<b>138,914</b>	<b>(923)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Joint Health and Social Care Budget		NHS	2015/16		AT END OF MTH: <b>March</b>			NHS Borders		Scottish Borders COUNCIL	
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Final Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
<b>Joint Learning Disability Service</b>	<b>3,585</b>	<b>3,585</b>	<b>3,540</b>	<b>45</b>	<b>3,585</b>	<b>3,540</b>	<b>45</b>	<b>20</b>	<b>19</b>	<b>21</b>	
Residential Care	2,689	2,689	2,684	5	2,689	2,684	5	0	0	0	Fluctuating demand for assessment & treatment
SBC Cares	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
Other	896	896	856	40	896	856	40	20	19	21	Staffing vacancies
<b>Joint Mental Health Service</b>	<b>13,807</b>	<b>13,828</b>	<b>13,625</b>	<b>203</b>	<b>13,828</b>	<b>13,625</b>	<b>203</b>	<b>319</b>	<b>311</b>	<b>311</b>	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
SDS	0	0	0	0	0	0	0	0	0	0	
Choose Life	0	0	0	0	0	0	0	0	0	0	
Mental Health Team	13,807	13,828	13,625	203	13,828	13,625	203	319	311	311	Staffing vacancies
<b>Joint Alcohol and Drug Service</b>	<b>879</b>	<b>664</b>	<b>665</b>	<b>(1)</b>	<b>664</b>	<b>665</b>	<b>(1)</b>	<b>3</b>	<b>3</b>	<b>3</b>	BAS reported under mental health
D & A Commissioned Services	768	532	532	0	532	532	0	0	0	0	
D & A Team	111	132	133	(1)	132	133	(1)	3	3	3	
<b>Older People Service</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Extra Care Housing	0	0	0	0	0	0	0	0	0	0	
Housing with Care	0	0	0	0	0	0	0	0	0	0	
Delayed Discharge	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	0	0	0	
<b>Physical Disability Service</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	0	0	0	

Joint Health and Social Care Budget		NHS	2015/16	AT END OF MTH: <b>March</b>				NHS Borders		Scottish Borders COUNCIL	
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
<b>Generic Services</b>	<b>70,435</b>	<b>71,608</b>	<b>72,694</b>	<b>(1086)</b>	<b>71,608</b>	<b>72,694</b>	<b>(1086)</b>	<b>502</b>	<b>497</b>	<b>504</b>	
Community Hospitals	4,593	4,651	4,719	(68)	4,651	4,719	(68)	125	127	124	
GP Prescribing	21,349	20,935	22,212	(1277)	20,935	22,212	(1277)	0	0	0	Increased drug prices
AHP Services	5,445	5,557	5,559	(2)	5,557	5,559	(2)	146	138	143	
General Medical Services	16,132	16,852	16,747	105	16,852	16,747	105	4	4	4	
Community Nursing ex HV/SN	4,232	4,282	4,243	39	4,282	4,243	39	110	103	105	
Assesment and Care Management	0	0	0	0	0	0	0	0	0	0	
Group Managers	0	0	0	0	0	0	0	0	0	0	
Service Managers	0	0	0	0	0	0	0	0	0	0	
Planning Team	0	0	0	0	0	0	0	0	0	0	
Locality Offices	0	0	0	0	0	0	0	0	0	0	
SB Carers	0	0	0	0	0	0	0	0	0	0	
BAES	246	260	270	(10)	260	270	(10)	0	0	0	
Duty Hub	0	0	0	0	0	0	0	0	0	0	
Extra Care Housing	0	0	0	0	0	0	0	0	0	0	
Joint Health Improvement	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
SDS	0	0	0	0	0	0	0	0	0	0	
OT	0	0	0	0	0	0	0	0	0	0	
Grants to Voluntary	0	0	0	0	0	0	0	0	0	0	
Out of Hours	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Sexual Health	599	624	558	66	624	558	66	7	6	6	
Public dental Services	3,992	3,667	3,415	252	3,667	3,415	252	81	80	82	
Community Pharmacy Services	3,856	4,023	4,023	0	4,023	4,023	0	0	0	0	
Continence Services	435	446	492	(46)	446	492	(46)	3	3	3	Increased demand for service
Smoking Cessation	255	239	201	38	239	201	38	4	4	5	Reduction in patient numbers
Primary & Community Management	1,617	2,289	2,475	(186)	2,289	2,475	(186)	15	20	20	Use of flex beds higher than funded
Health Promotion	508	535	538	(3)	535	538	(3)	8	12	12	
Ophthalmic Services	1,605	1,631	1,631	0	1,631	1,631	0	0	0	0	
Patient Transport	0	0	0	0	0	0	0	0	0	0	
Accomodation Costs	878	878	878	0	878	878	0	0	0	0	
Resource Transfer	2,563	2,609	2,603	6	2,609	2,603	6	0	0	0	
Other	2,130	2,130	2,130	0	2,130	2,130	0	0	0	0	
<b>Total</b>	<b>88,706</b>	<b>89,685</b>	<b>90,524</b>	<b>(839)</b>	<b>89,685</b>	<b>90,524</b>	<b>(839)</b>	<b>844</b>	<b>829</b>	<b>839</b>	
<b>Financed By:</b>											
AEF, Council Tax and Fees & Charges	0	0	0	0	0	0	0				
NHS Funding from Sgovt etc	88,706	89,685	90,524	(839)	89,685	90,524	(839)				
<b>Total</b>	<b>88,706</b>	<b>89,685</b>	<b>90,524</b>	<b>(839)</b>	<b>89,685</b>	<b>90,524</b>	<b>(839)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**MONTHLY REVENUE MANAGEMENT REPORT**



**Joint Health and Social Care Budget -SBC**

**2015/16**

**AT END OF MTH:**

**March**

	<b>Base Budget £'000</b>	<b>Profiled to Date £'000</b>	<b>Actual to Date £'000</b>	<b>To date Variance £'000</b>	<b>Revised Budget £'000</b>	<b>Final Outturn £'000</b>	<b>Outturn Variance £'000</b>	<b>Base WTE</b>	<b>Summary Financial Commentary</b>
<b>Joint Learning Disability Service</b>	<b>14,488</b>	<b>14,732</b>	<b>14,556</b>	<b>176</b>	<b>14,732</b>	<b>14,556</b>	<b>176</b>	<b>32</b>	
Residential Care	1,492	1,566	1,592	(26)	1,566	1,592	(26)	0	A number of provider rate increases that were expected late in the financial year were not agreed resulting in the delivery of savings in Care at Home in particular in order to offset pressures in this area within the Older People's service.
SB Cares	2,065	2,055	2,059	(4)	2,055	2,059	(4)	0	
Homecare	667	2,727	2,613	114	2,727	2,613	114	0	
Day Care	791	632	648	(16)	632	648	(16)	3	
Community Based Services	8,181	6,365	6,320	45	6,365	6,320	45	0	
Respite	200	200	212	(12)	200	212	(12)	0	
Other	1,092	1,187	1,112	75	1,187	1,112	75	29	
<b>Joint Mental Health Service</b>	<b>1,988</b>	<b>1,889</b>	<b>1,905</b>	<b>(16)</b>	<b>1,889</b>	<b>1,905</b>	<b>(16)</b>	<b>25</b>	A breakeven position was previously reported during 2015/16 for the Joint Mental Health service. Reporting to the end of February however warned of the risk of new packages of care that were being planned at that time and these were then implemented before the end of the financial year.
Residential Care	21	0	0	0	0	0	0	0	
Homecare	227	202	201	1	202	201	1	0	
Day Care	182	181	172	9	181	172	9	5	
Community Based Services	835	720	699	21	720	699	21	0	
Respite	15	15	49	(34)	15	49	(34)	0	
SDS	44	107	110	(3)	107	110	(3)	0	
Choose Life	69	0	0	0	0	0	0	0	
Mental Health Team	595	664	674	(10)	664	674	(10)	20	
<b>Joint Alcohol and Drug Service</b>	<b>197</b>	<b>203</b>	<b>178</b>	<b>25</b>	<b>203</b>	<b>178</b>	<b>25</b>	<b>0</b>	
D & A Commissioned Services	177	177	151	26	177	151	26	0	
D & A Team	20	26	27	(1)	26	27	(1)	0	
<b>Older People Service</b>	<b>24,148</b>	<b>24,458</b>	<b>24,652</b>	<b>-194</b>	<b>24,458</b>	<b>24,652</b>	<b>(194)</b>	<b>23</b>	Demand for residential care beds and homecare hours has consistently outstripped budgeted levels during 2016/17. The level of homecare hours remained constant during March but a rise in the number of residential care beds that require to be commissioned has resulted in a further increase in the pressure against budget within this area.
Residential Care	5,557	6,353	6,646	(293)	6,353	6,646	(293)	0	
Homecare	8,107	7,843	7,726	117	7,843	7,726	117	0	
Day Care	198	210	234	(24)	210	234	(24)	0	
Community Based Services	1,018	1,456	1,406	50	1,456	1,406	50	16	
SB Cares	7,272	8,006	8,091	(85)	8,006	8,091	(85)	0	
Housing with Care	283	439	450	(11)	439	450	(11)	0	
Delayed Discharge	267	267	262	5	267	262	5	0	
Other	1,446	(116)	(163)	47	(116)	(163)	47	7	
<b>Physical Disability Service</b>	<b>3,250</b>	<b>3,276</b>	<b>3,249</b>	<b>27</b>	<b>3,276</b>	<b>3,249</b>	<b>27</b>	<b>0</b>	A small managed saving on the PWPDP budget has been delivered to contribute towards wider pressures across the Adult Social Care budget.
Residential Care	503	503	362	141	503	362	141	0	
Homecare	1,801	1,667	1,674	(7)	1,667	1,674	(7)	0	
SB Cares	192	195	196	(1)	195	196	(1)	0	
Community Based Services	682	839	945	(106)	839	945	(106)	0	
Other	72	72	72	0	72	72	0	0	

**MONTHLY REVENUE MANAGEMENT REPORT**



**Joint Health and Social Care Budget -SBC**

**2015/16**

**AT END OF MTH:**

**March**

	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Base WTE	Summary Financial Commentary
<b>Generic Services</b>	<b>3,977</b>	<b>4,228</b>	<b>4,330</b>	<b>-102</b>	<b>4,228</b>	<b>4,330</b>	<b>-102</b>	<b>97</b>	Despite an in-year programme of targeted savings across Generic Services being put in place in order to offset pressures across the wider Adult Social Care budget, an adverse variance has been delivered at the end of the financial year. Savings across locality teams, service planning and management and the Out of Hours service have been more than offset by the delay in delivery of some Financial Plan efficiency savings / additional income pertaining to Day Services and Ability and Equipment Store income in particular.
Community Hospitals	0	0	0	0	0	0	0	0	
GP Prescribing	0	0	0	0	0	0	0	0	
AHP Services	0	0	0	0	0	0	0	0	
General Medical Services	0	0	0	0	0	0	0	0	
Community Nursing	0	0	0	0	0	0	0	0	
Assesment and Care Management	238	300	294	6	300	294	6	0	
Group Managers	263	149	162	(13)	149	162	(13)	0	
Service Managers	160	4	1	3	4	1	3	0	
Planning Team	247	226	132	94	226	132	94	0	
Locality Offices	2,636	2,587	2,406	181	2,587	2,406	181	69	
SB Cares	471	473	517	(44)	473	517	(44)	0	
BAES	0	0	0	0	0	0	0	0	
Duty Hub	51	0	2	(2)	0	2	(2)	0	
Extra Care Housing	0	0	0	0	0	0	0	0	
Joint Health Improvement	56	56	53	3	56	53	3	0	
Respite	42	12	8	4	12	8	4	0	
SDS	96	97	97	0	97	97	0	0	
OT	58	84	83	1	84	83	1	0	
Grants to Voluntary	43	43	34	9	43	34	9	0	
Out of Hours	110	117	4	113	117	4	113	0	
Community Based Services	7	35	132	(97)	35	132	(97)	0	
Sexual Health	0	0	0	0	0	0	0	0	
Public dental Services	0	0	0	0	0	0	0	0	
Community Pharmacy Services	0	0	0	0	0	0	0	0	
Continence Services	0	0	0	0	0	0	0	0	
Smoking Cessation	0	0	0	0	0	0	0	0	
Primary & Community Management	0	0	0	0	0	0	0	0	
Health Promotion	0	0	0	0	0	0	0	0	
Ophthalmic Services	0	0	0	0	0	0	0	0	
Patient Transport	0	0	0	0	0	0	0	0	
Accommodation Costs	0	0	0	0	0	0	0	0	
Resource Transfer	0	0	0	0	0	0	0	0	
Other	(501)	45	405	(360)	45	405	(360)	28	
SB Cares Contribution to General Fund	(480)	(480)	(480)	0	(480)	(480)	0		
<b>Total</b>	<b>47568</b>	<b>48306</b>	<b>48390</b>	<b>(84)</b>	<b>48306</b>	<b>48390</b>	<b>(84)</b>	<b>177</b>	
<b>Financed By:</b>									
AEF, Council Tax and Fees & Charges	47568	48306	48390	(84)	48306	48390	(84)		
NHS Funding from Sgovt etc	0	0	0	0	0	0	0		
<b>Total</b>	<b>47568</b>	<b>48306</b>	<b>48390</b>	<b>(84)</b>	<b>48306</b>	<b>48,390</b>	<b>(84)</b>		